Fujitec Co., Ltd. (TSE1: 6406) November 26, 2014







1 Fiscal 2014 Six-month Financial Results

2 Fiscal 2014 Forecasts



1 Fiscal 2014 Six-month Financial Results

1-1. Fiscal 2014 Six-month Summary



Net Sales, Operating Income, Ordinary Income and Net Income reached new record highs for two consecutive first six-months results

(Millions of ven)

| | FY2014 2Q | Percentage (Margin) | FY2013 2Q | Percentage (Margin) | Change in % | Initial Plan |
|--------------------|-----------|------------------------|-----------|------------------------|-------------|--------------|
| Orders Received | 91,045 | 100.0% | 87,920 | 100.0% | + 3.6% | _ |
| Domestic | 39,497 | 43.4% | 34,461 | 39.2% | + 14.6% | - |
| Overseas | 51,547 | 56.6% | 53,458 | 60.8% | - 3.6% | - |
| Net Sales | 73,976 | 100.0% | 65,622 | 100.0% | + 12.7% | 75,000 |
| Domestic | 26,890 | 36.4% | 25,716 | 39.2% | + 4.6% | - |
| Overseas | 47,085 | 63.6% | 39,906 | 60.8% | + 18.0% | - |
| Operating Income | 5,275 | 7.1% | 5,053 | 7.7% | + 4.4% | 4,500 |
| Ordinary Income | 5,906 | 8.0% | 5,618 | 8.6% | + 5.1% | 4,600 |
| Net Income | 3,333 | 4.5% | 2,992 | 4.6% | + 11.4% | 2,400 |
| EPS | ¥35.95 | - | ¥31.99 | - | + ¥3.96 | ¥25.78 |

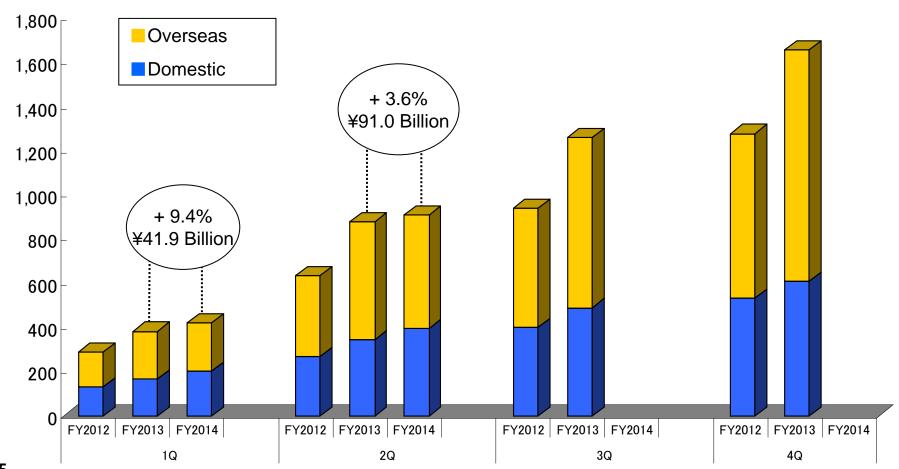
Average Exchange Rate: FY2014 2Q 1US\$=¥102.9, FY2013 2Q 1US\$=¥93.9

1-2. Orders Received – Quarterly Cumulative Comparison



Domestic Orders robustly increased and Overseas Orders continued to improve

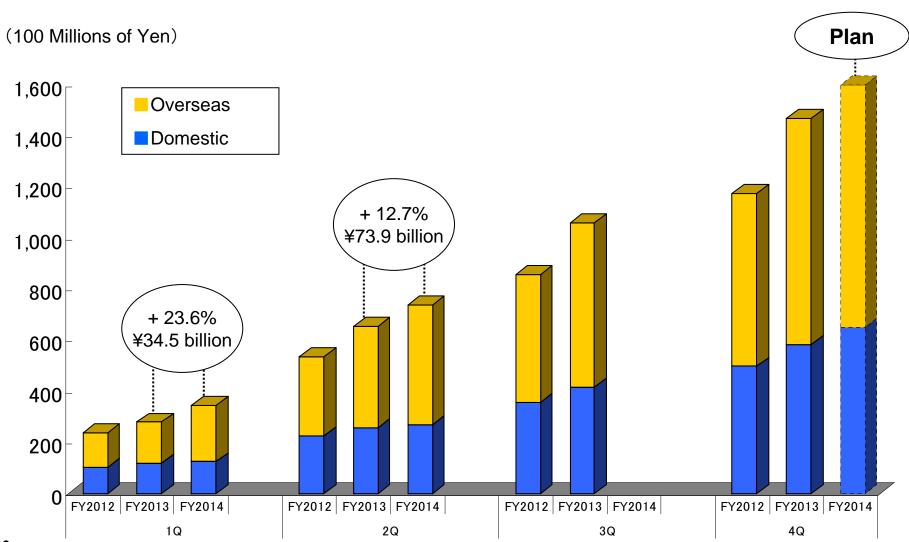
(100 Millions of Yen)



1-3. Net Sales – Quarterly Cumulative Comparison



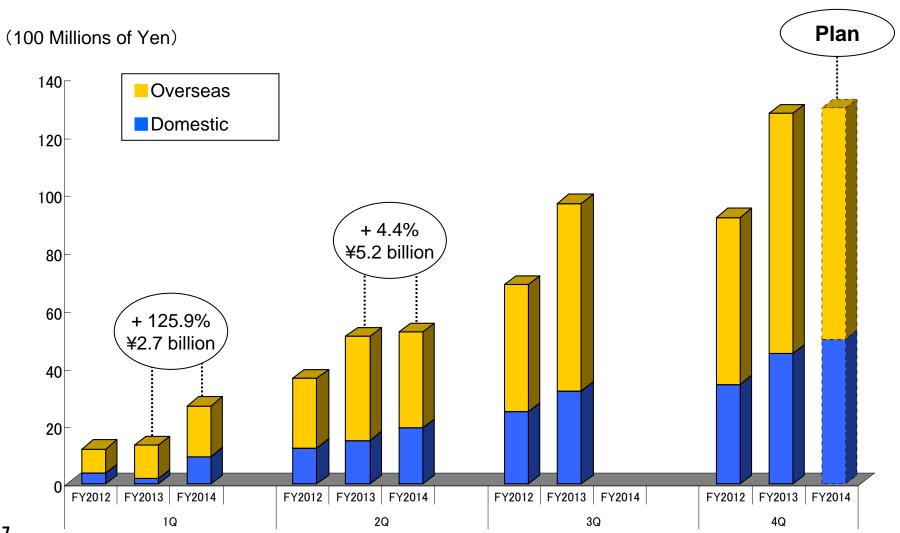
Net Sales increased in both Segments



1-4. Operating Income – Quarterly Cumulative Comparison



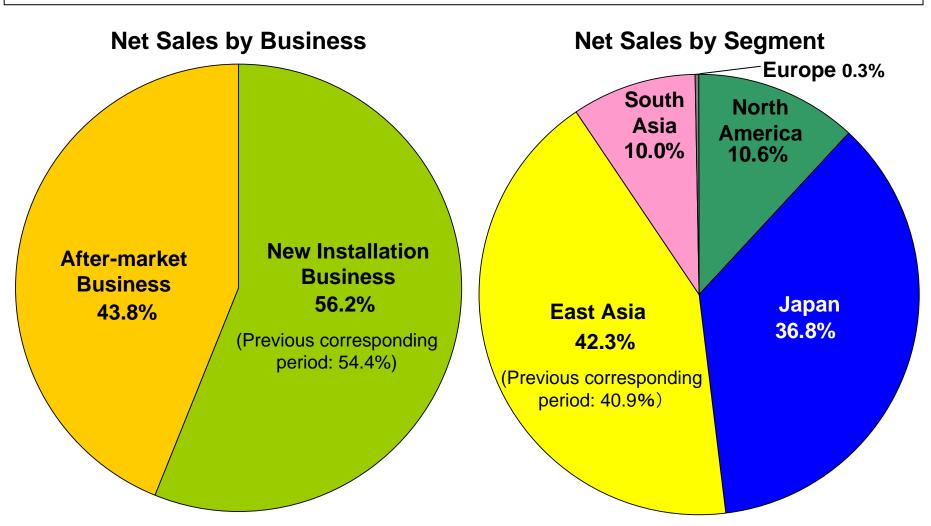
Operating Income remained stable



1-5. Net Sales by Business and Segment



Net Sales increased in New Installation Business and in East Asia respectively



1-6. Net Sales & Operating Income by Segment



Japan remained active

(Millions of yen)

| | Net Sales | | | Operating Income | | |
|-----------------|-----------|-----------|-------------|------------------|-----------|--------|
| | FY2014 2Q | FY2013 2Q | Change in % | FY2014 2Q | FY2013 2Q | Change |
| Japan | 29,313 | 27,958 | + 4.8% | 1,898 | 1,563 | + 334 |
| East Asia | 34,465 | 29,061 | + 18.6% | 3,085 | 2,848 | + 236 |
| North America | 7,832 | 6,910 | + 13.3% | - 571 | - 47 | - 524 |
| South Asia | 7,422 | 5,939 | + 25.0% | 812 | 913 | - 101 |
| Europe | 269 | 206 | + 30.5% | - 16 | - 21 | + 5 |
| Total | 79,302 | 70,075 | + 13.2% | 5,206 | 5,256 | - 49 |
| Reconciliations | - 5,325 | - 4,452 | - | 68 | - 203 | + 272 |
| Consolidated | 73,976 | 65,622 | + 12.7% | 5,275 | 5,053 | + 222 |

1-7. Operating Environment - Japan

FUJITEC

New Installation and Modernization Orders remained active Net Sales and Operating Income increased

New Installation Business

- Remained active against a background of robust demand
- Orders Received reached new record highs
- Margin improved due to an increase in productivity and profitability of Orders Received

After-market Business

- Modernization Orders Received remained robust
- Net Sales remained the same as the previous year due to reverse effect following the boosted demand prior to the past tax hike
- Margin increased due to cost reductions



Toranomon Hills (Tokyo)



The Ginza 6-chome District 10 Category 1 Urban Redevelopment Project (Tokyo)

1-8. Operating Environment - East Asia

FUJITEC

New Installation Orders Received in China had a tendency to be postponed

China

- Sales price decreased due to stiff price competition
- Operating Income decreased due to an increase in fixed costs, etc.

Hong Kong Taiwan Korea

- New Installation Orders Received remained active in Hong Kong and Taiwan Operating Margin improved
- Korea was sluggish



Wangjing SOHO (China)



Eton Place Shenyang (China)



Centre of Excellence in Paediatrics (Hong Kong)

1-9. Operating Environment - South Asia

FUJITEC

Operating Income decreased while Net Sales increased

Singapore

 Margin decreased due to an increase in Installation Costs



- India was sluggish prior to the general election
- New Installation Orders Received increased in ASEAN region



AEON MALL Tan Phu Celadon (Vietnam)



The Forum Fiza Mall (India)

1-10. Operating Environment - North America & Europe



Losses in North America expanded

North America Losses expanded due to an increase in Installation Costs

Europe

Remained sluggish





1717 Broadway (USA)

1-11. Consolidated Balance Sheet



(Millions of yen)

| | As of Sep 2014 | As of Mar 2013 | Change | Remarks |
|-------------------------------------|----------------|----------------|----------|--|
| Current Assets | 112,757 | 111,271 | + 1,485 | |
| Cash and Cash Equivalents | 44,119 | 41,212 | + 2,906 | Increased in East Asia |
| Trade Notes and Accounts Receivable | 42,703 | 42,116 | + 587 | |
| Inventories | 19,377 | 19,929 | - 552 | |
| Others | 6,557 | 8,013 | - 1,456 | |
| Fixed Assets | 44,535 | 42,993 | + 1,541 | |
| Property, Plant and Equipment | 30,062 | 29,982 | + 80 | Capital investment:+1,439, Depreciation:-1,044 Foreign exchange, etc.:-315 |
| Intangible Assets | 3,708 | 3,876 | - 167 | |
| Investments and Other Assets | 10,763 | 9,135 | + 1,628 | Increased in Japan |
| Total Assets | 157,292 | 154,265 | + 3,027 | |
| Current Liabilities | 57,132 | 54,348 | + 2,784 | Accrued income taxes:-2,088 Short-term debt:+1,977 Advances from customers:+3,932 |
| Non-current Liabilities | 3,852 | 6,414 | - 2,562 | Net defined benefit liability:-2,616 |
| Net Assets | 96,306 | 93,501 | + 2,804 | Retained earnings:+3,933 Foreign currency translation adjustments:-1,877 Minority interests:+228 |
| Shareholders' Equity Ratio | 55.4% | 54.8% | - | |
| BPS | ¥939.25 | ¥912.40 | + ¥26.85 | |



Cash and Cash Equivalents increased at end of Second Quarter

(Millions of yen)

| | FY2014 2Q | FY2013 2Q | Change |
|--|-----------|-----------|---------|
| Cash and Cash Equivalents at Beginning of the Year | 20,903 | 15,519 | + 5,384 |
| Cash Flows from Operating Activities | 5,141 | 5,207 | - 66 |
| Cash Flows from Investing Activities | - 532 | - 473 | - 59 |
| Free Cash Flows | 4,608 | 4,734 | - 126 |
| Cash Flows from Financing Activities | 464 | - 576 | + 1,041 |
| Cash and Cash Equivalents at End of Second Quarter | 25,141 | 21,426 | + 3,714 |



2 Fiscal 2014 Forecasts

2-1. Forecasts for Fiscal Year 2014



Breakdown by Segment is revised

FY2014 (Initial Plan)

(100 millions of yen)

| | Net Sales | Operating Income (Margin) | |
|-----------------|--------------|------------------------------|-------|
| Japan | 640 | 48 | 7.5% |
| East Asia | 770 | 67 | 8.7% |
| North America | 150 | 0 | - |
| South Asia | 150 | 18 | 12.0% |
| Europe | 8 | 0 | - |
| Total | 1,718 | 133 | 7.7% |
| Reconciliations | - 118 | - 3 | - |
| Consolidated | 1,600 | 130 | 8.1% |

Average Exchange Rate: 1US\$=¥98

FY2014 (Forecasts)

(100 millions of yen)

| | Net Sales | Operating Income (Margin) | |
|-----------------|--------------|------------------------------|-------|
| Japan | 650 | 51 | 7.8% |
| East Asia | 750 | 70 | 9.3% |
| North America | 160 | - 4 | - |
| South Asia | 145 | 16 | 11.0% |
| Europe | 5 | 0 | - |
| Total | 1,710 | 133 | 7.8% |
| Reconciliations | - 110 | - 3 | - |
| Consolidated | 1,600 | 130 | 8.1% |

Average Exchange Rate: 1US\$=¥104



Japan

(Millions of yen)

| | FY2014 (Forecasts) | FY2014 (Initial) | Change in % |
|------------------|-----------------------|---------------------|----------------|
| Net Sales | 65,000 | 64,000 | + 1.5% |
| Operating Income | 5,100 | 4,800 | + 6.3% |
| Margin | 7.8% | 7.5% | + 0.3P |

- Demand for New Installation and Modernization remains robust
- New Installation Orders Received remain active and are expected to exceed the initial plan
- Modernization Orders Received remain robust



East Asia

(Millions of yen)

| | FY2014 (Forecasts) | FY2014 (Initial) | Change in % |
|------------------|-----------------------|---------------------|----------------|
| Net Sales | 75,000 | 77,000 | - 2.6% |
| Operating Income | 7,000 | 6,700 | + 4.5% |
| Margin | 9.3% | 8.7% | + 0.6P |

Average Exchange Rate: 1RMB=¥17

- Net Sales decrease due to postponement of shipments in China
- Margin is expected to improve due to cost reduction activities



South Asia

(Millions of yen)

| | FY2014 (Forecasts) | FY2014 (Initial) | Change in % |
|------------------|-----------------------|---------------------|----------------|
| Net Sales | 14,500 | 15,000 | - 3.3% |
| Operating Income | 1,600 | 1,800 | - 11.1% |
| Margin | 11.0% | 12.0% | - 1.0P |

Average Exchange Rate: 1S\$=\footnote{182}

- Operating Margin declines due to an increase in Installation Costs
- India focuses on expansion of domestic procurements and cost reductions
- ASEAN region focuses on expanding New Installation Orders Received



North America & Europe

| (Millions of yen |
|------------------|
|------------------|

| | | | (Millions of yen) |
|------------------|-----------------------|---------------------|-------------------|
| North America | FY2014 (Forecasts) | FY2014 (Initial) | Change in % |
| Net Sales | 16,000 | 15,000 | + 6.7% |
| Operating Income | - 400 | 0 | - |
| Margin | - | - | - |
| <u> </u> | | | |
| Europe | FY2014 (Forecasts) | FY2014 (Initial) | Change in % |
| | | | _ |
| Europe | (Forecasts) | (Initial) | in % |

Average Exchange Rate: 1US\$=\text{\text{\text{\$}}104, 1EURO=\text{\text{\text{\$}}139}}

 Operating Income in North America is expected to improve in 3rd and 4th quarters Working on stable Installation profitability by strengthening of field section



Capital Investment, Depreciation, R&D Expenses and Dividends

(Millions of yen)

| | FY2014 Forecasts | FY2013 Results | Change |
|--------------------|------------------|----------------|---------|
| Capital Investment | 5,500 | 1,867 | + 3,633 |
| Domestic | 1,900 | 1,026 | + 874 |
| Overseas | 3,600 | 841 | + 2,759 |
| Depreciation | 2,400 | 2,237 | + 163 |
| R&D Expenses | 2,000 | 1,976 | + 24 |

(Yen)

| | FY2014 Forecasts | FY2013 Results | Change |
|-----------|------------------|----------------|--------|
| Dividends | 24 | 22 | + 2 |
| Interim | 12 | 9 | + 3 |
| Year-end | 12 | 13 | - 1 |



Reference Information

Corporate Profile (as of September 30, 2014)



| Corporate Name | Fujitec Co., Ltd. | |
|-----------------|--|--|
| Established | Feb 1948 (Listed Feb 1974 on TSE1) | |
| Head Office | Hikone, Shiga (Big Wing) | |
| Business | R&D, manufacturing, marketing, installation and maintenance of elevators and escalators | |
| Paid-in Capital | 12,533 million yen (shares issued: 93,767,317) | |
| Directors | President & CEO, Takakazu Uchiyama 7 directors (including 3 outside directors) 4 corporate auditors (including 2 outside auditors) | |
| Employees | Consolidated 8,870 (non-consolidated 2,771) | |
| Group companies | 32 companies (including 18 consolidated subsidiaries) (North and South America, East and South Asia, Europe/Middle East) | |



This presentation was prepared to provide information on the company's Fiscal Year 2014 (ending March 31, 2015) Six-month Results and medium-term business plan. The purpose of these materials is not to solicit investments in the company's stock or other securities. All information in this presentation is based on data currently available as of November 26, 2014. The company makes no guarantees regarding the accuracy or completeness of this information and retains the right to revise this information at any time with no prior notification.

November 26, 2014



Fiscal Year 2014 (Ending March 31, 2015)
Six-month Results Presentation

